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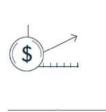
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The information contained in this presentation should be considered in conjunction with the Company's latest audited financial statements which are available in the investor section of our website.



Highlights and Challenges

For the six months ended December 2020



Group Net Profit After Tax increased

2.3%

to \$49.4 million



Increase in Subsidiary and Associate Company earnings

↑ 22.3%



Total trade down

1.3%

to 13.1 million tonnes



Imports up

5.0%

to 4.9 million tonnes



Exports down

4.8%

to 8.2 million tonnes



Container volumes decreased

4.6%

to 612,988 TEUs1



Highlights and Challenges









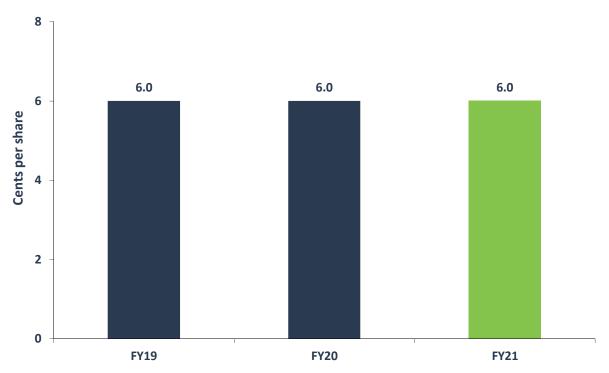




Group Net Profit After Tax up 2.3%

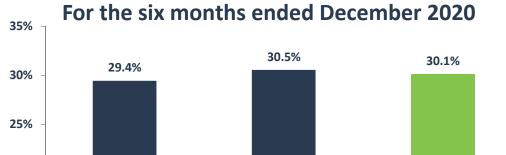


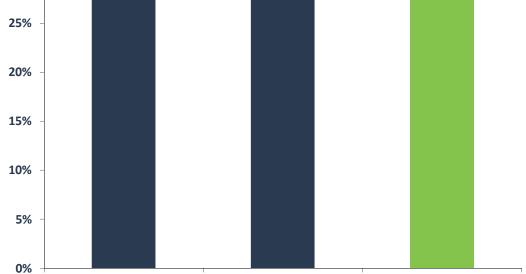
Interim Dividend





Net Debt / Net Debt + Equity





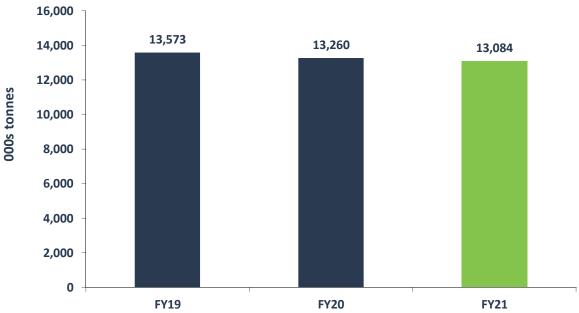
FY20

FY21

FY19



Total Trade down 1.3%





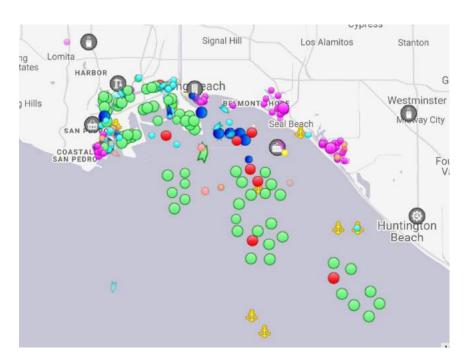


Upper North Island Port Congestion

Causes of Port Congestion

- Global supply chain shipping congestion post-COVID lockdowns
- Australian industrial relations resulting in vessel delays into NZ
- Exacerbated impact in Auckland with circa 31% of available capacity being utilised (2/8 cranes and 3/8 cranes)
- Auckland predominant first call for imports vessel delays carried to all other NZ ports (7-14 days)





Ships at anchor outside Port of Los Angeles, 23 February 2021 Source: marinetraffic.com

Flow-on Effects

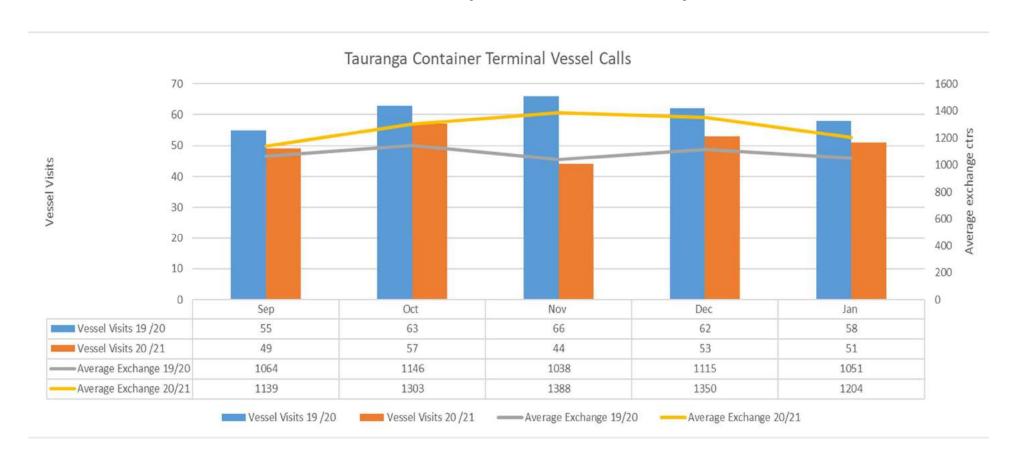


- Port of Tauranga able to accommodate 11 unscheduled import vessel calls since September 2020
- Northport able to take two container vessel calls
- Despite additional import calls, vessel delays resulted in overall reduced vessel numbers at Tauranga
- Vessel delays and resulting cargo congestion impacts on port productivity

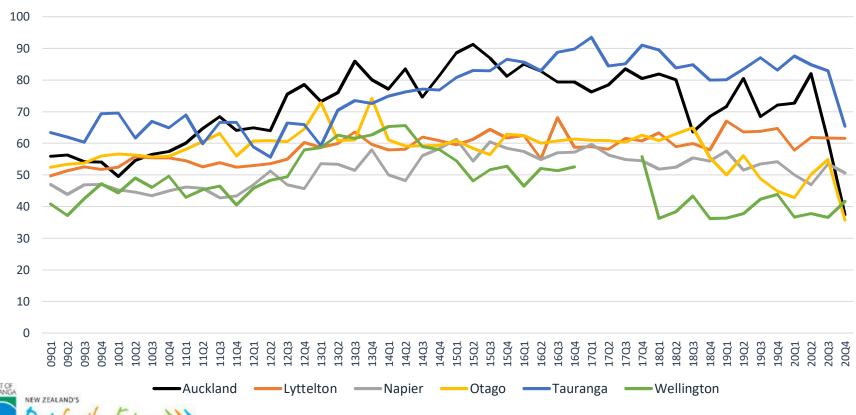


Costs of Congestion

50 fewer container vessels September 2020 to January 2021 vs PCP



New Zealand Port Ship Rate





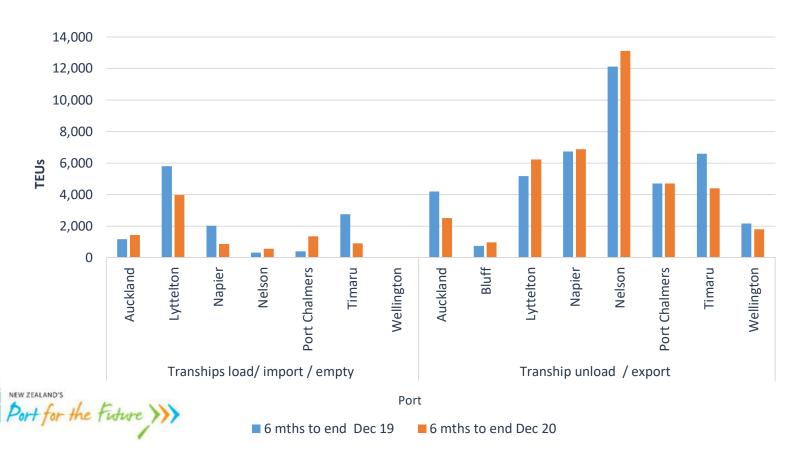
Container Volumes down 4.6%



Transhipped TEUs down 5.1%



NZ Transhipment by Port



Exports – Logs down 2.1%

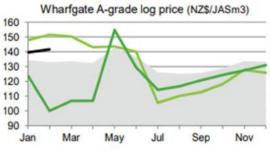


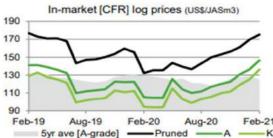
Forestry Outlook

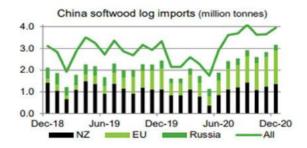
- Strong in market pricing and demand in China
- Australian market diverted to India resulting in no NZ – India exports
- Volume expected to be circa 6.2M JAS FY21



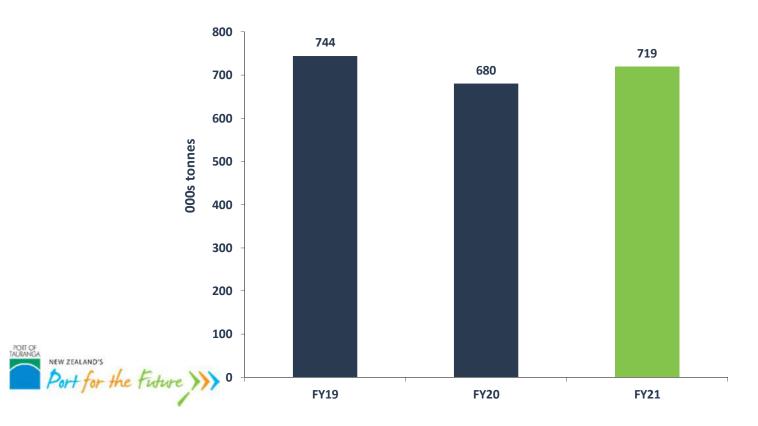
Source: AgriHQ







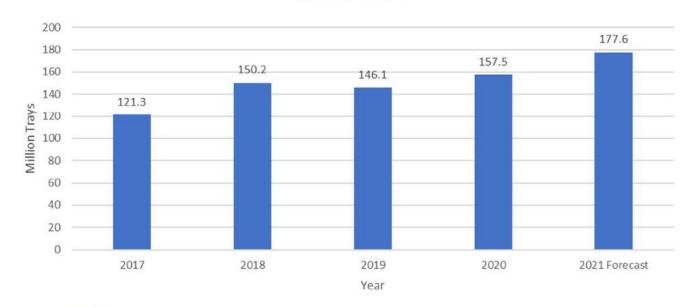
Exports – Kiwifruit up 5.4%



Kiwifruit Outlook

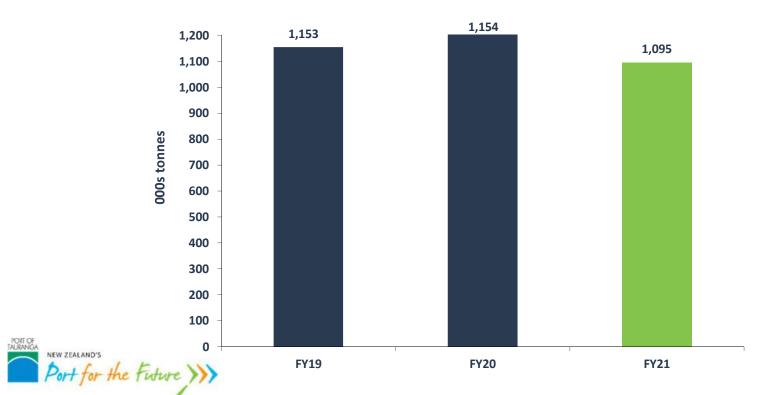
TOTAL VOLUMES SHIPPED (FOBS) 2017 - 2020: Actual

2021: Forecast



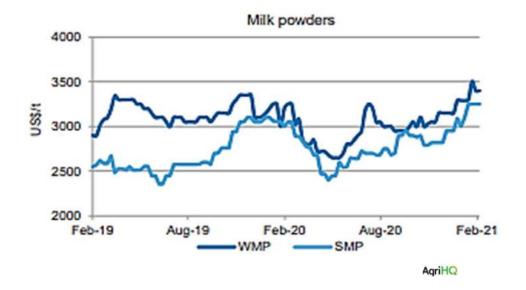


Export – Dairy down 10.8%



Dairy Outlook

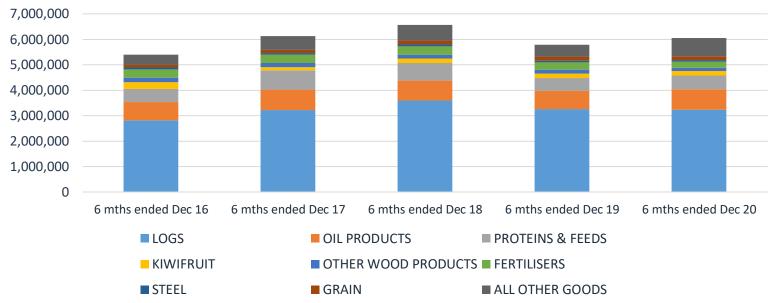
- Global Dairy Trade (GDT) price index currently at levels not seen since May 2014
- Impacted by vessel delays resulting in higher than expected inventory levels
- Expect stronger second half of FY21





Bulk Cargo up 4%

Breakbulk Tonnes 6 months July to December





Subsidiaries & Associates



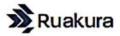
50% OWNERSHIP WITH KOTAHI



50% OWNERSHIP WITH MARSDEN MARITIME HOLDINGS



OPERATED BY PARENT COMPANY AND KIWIRAIL



50:50 JOINT VENTURE WITH TAINUI GROUP HOLDINGS



OPERATED BY TIMARU CONTAINER TERMINAL



100% OWNERSHIP



100% OWNERSHIP



50% OWNERSHIP WITH TIMARU DISTRICT HOLDINGS



50% OWNERSHIP WITH PORTS OF AUCKLAND



Subsidiaries & Associates Net Profit After Tax up 22.3%







Earnings down 4.8% to \$4.591 million

Trade up 2.8% on last year, log volumes up 11.7%

Containers down 24.5% to 5,388 TEUs

Port for the Future >>>>









Earnings up \$0.286 million on last year

Impacted by congestion issues

Port for the Future >>>>





Earnings up 74.3% to \$2.207 million

Port for the Future >>>





Container volumes up 21.1%

NPAT of \$0.454 million up from \$0.072 million in prior year

Acquired Kotahi's 49.9% shareholding in October, in

exchange for volume-based rebate









NPAT up 17.5% to \$1.563 million Good performance across all areas of the company Management of Timaru Container Terminal from 1 November 2020



Ruakura Inland Port



New joint venture established

Inland Port opening planned March 2022

Port for the Future >>>>

KiwiRail





Renewed MetroPort Agreement – 20 Years



Berth Consent Progress

- Ongoing consultation currently ~12 months behind schedule
- Design completed and early contractor engagement
- Fast Track application submitted waiting for decision
- 220 metre extension





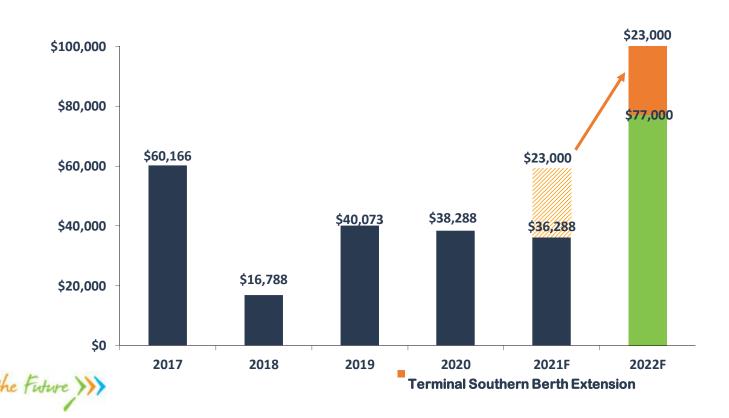
Learnings from Disruption

- Early phasing of terminal automation to reduce disruption and bed in new technology
- Staged start provides ability to scale with volume
- Significant environmental benefit circa 73% reduction in emissions





Parent Capital Expenditure 2016-2022



Outlook 2021

- Port congestion is expected to continue for the remainder of this financial year
- Expect to handle about 1.225 million TEUs
- Revised FY21 earnings guidance now expected to be between \$94 and \$100 million





