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## Agenda

- 1. Pushpay overview
- 2. Sell down overview
- 3. US listing update
- 4. Appendix



## Pushpay overview





### About Pushpay

Pushpay provides a donor management system, including donor tools, finance tools and a custom community app, to the faith sector, non-profit organisations and education providers in the US, Canada, Australia and New Zealand.

Our leading solutions simplify engagement, payments and administration, enabling our Customers to increase participation and build stronger relationships with their communities.





### A strong foundation of growth

#### **Total Customers**

**7,276** up from 6,737, an increase of 8.0% over the year to 31 March 2018

### ACMR\*

**\$86.4** million up from \$58.8 million, an increase of 46.9% over the year to 31 March 2018

### Months to Recover CAC\*

<18 months remaining stable over the year to 31 March 2018

### Staff Headcount

**350** down from 376, a decrease of 6.9% over the year to 31 March 2018

### ARPC\*

\$989 per month up from \$727 per month, an increase of 36.0% over the year to 31 March 2018

### Total LTV of Customer base\*

\$1.9 billion up from \$1.3 billion, an increase of 44.6% over the year to 31 March 2018

### Annual Revenue Retention Rate

>100% remaining stable over the year to 31 March 2018

### Cash

\$17.9 million up from \$13.4 million, an increase of 33.6% over the year to 31 March 2018

### 12.3 million

transactions processed over the year

### US\$192

average transaction value over the year

### 19 countries

with supported payments

<sup>\*</sup> See page 25 for definitions of these non-GAAP financial measures.



### Investment highlights

**Strong revenue growth** 

104.7% total revenue growth in FY2018 (US\$34.3m to US\$70.2m)

Large Total Available
Market (TAM)\*

US\$1.7b TAM in US faith sector\*\*
US\$123b in giving per annum to USA faith sector\*\*\*

**Mobile-first** 

Fundamental market shift to mobile-first solutions

**ARPC** growth

36.0% Average Revenue Per Customer (ARPC) growth in FY2018 (US\$727 per month to US\$989 per month)

Market-leader

Market leader in US faith sector with 2% estimated market share Under-resourced competitors lacking sophistication

Strong leadership

Talented senior leaders from best-in-class SaaS companies 350 employees across Redmond, WA, USA and Auckland, NZ through FY2018

<sup>\*\*\*</sup> Giving USA (2017). Giving USA 2017 Annual Report



<sup>\*</sup> Total Available Market (TAM) is a term that is typically used to reference the revenue opportunity available for a product or service.

<sup>\*\*</sup> Refer to page 26 in the Appendix for relevant workings and sources.

### Track record of success

31 December 2014 targets achieved

31 March 2015 target exceeded

√ 30 September 2015 target exceeded

31 March 2016 target exceeded

31 December 2017 target exceeded

31 March 2018 target achieved

Reiterating guidance of breakeven on a monthly cash flow basis by the end of calendar 2018

Reiterating total revenue guidance of between US\$20.5 million and US\$22.0 million for the quarter ending 30 June 2018



# Sell down overview





### Eliot Crowther

- Eliot Crowther, Co-founder, Executive Director and Sales Executive, will resign as a Director on 22 June at the completion of the sell down and will resign as an employee of Pushpay on 31 July. Eliot is resigning for personal reasons to focus on his family.
- The board and management of Pushpay would like to thank Eliot for his invaluable contribution to Pushpay including his service as a Co-founder, employee and Director. Pushpay wishes Eliot the best for his future endeavours.
- The board is actively searching for an additional US-based Director and is considering suitably qualified candidates of diverse backgrounds and experience.



### Sell down overview

Offer type	Secondary sale of fully paid ordinary Shares in PPH
Vendor	Interests associated with Eliot Crowther, Executive Director and Co-Founder (resigning from his position as an executive and Board member)*
Securities offered	24,793,798 Shares / 9.03% of fully paid ordinary Shares outstanding in PPH, representing 100% of the Vendor's stake
Offer size	NZ\$99.2m at the Underwritten Floor Price
Pricing structure	Bookbuild from the Underwritten Floor Price of NZ\$4.00 per Share, representing a:  — 8.8% discount to the 5-day VWAP; and 8.5% discount to last traded price**
Underwriting	The offer is fully underwritten

 $<sup>^{\</sup>star\star}$  Last traded price on Monday, 18 June 2018.



<sup>\*</sup> Shares held through Eliot Barry Crowther & Crowther Trustee Limited, MSix20 Foundation and Seattle Foundation.

### Indicative sell down timetable

Trading halt	18 June 2018
Conduct bookbuild for underwritten sell down	18-19 June 2018
Resume trading and announce completion of bookbuild	19 June 2018
Settlement for transfer of sell down shares on the NZX and ASX registers	21 June 2018



# US listing update





### US listing update

- On 10 January 2018, Pushpay announced its intention to complete a US market listing this calendar year, by 31 December 2018.
  - The drivers behind the decision were to expand Pushpay's shareholder base, increase liquidity and enable the Company better access to capital, thereby increasing funding alternatives to support the Company's growth strategy.
- The board considers the primary objectives of the US market listing have been largely achieved and has decided to cease preparations for a US market listing for the time being. The board will reassess the need for a US market listing periodically.
  - We have seen a substantial increase in liquidity and a wider range of institutional investors join the register, including US-based institutions.
- The proposed sell down provides Pushpay the opportunity to further advance the desired outcomes without the cost, complexity and compliance associated with a US market listing.
- Pushpay is confident that its existing capital is sufficient to reach cash flow breakeven prior to the end of calendar year 2018, with cash on hand.
- Pushpay does not currently have any requirement for additional capital, however it may consider acquisitions in the future which would serve to further strengthen its existing solutions.



## Trading statistics

Trading statistics	May 2018	December 2017	% Change
NZX annual turnover of shares	NZ\$380.0m	NZ\$158.4m	139.9%
NZX annual liquidity ratio	32.1%	13.8%	18.3pp
NZX total value traded for month	NZ\$44.6m	NZ\$37.8m	18.0%
Total holders	5,647	4,735	19.3%

- Pushpay's annual turnover of shares on the NZX increased by 139.9% from December 2017 to May 2018, from NZ\$158.4 million to NZ\$380.0 million.
- Pushpay's annual liquidity ratio on the NZX increased by 18.3 percentage points from December 2017 to May 2018, from 13.8% to 32.1%. Additionally, Pushpay was added to the S&P/NZX 50 Index in December 2017.
- The proposed sell down will provide further free float and liquidity to support Pushpay's indices weightings.



## Appendix





### Customers



top 20 largest churches in the US

top 100 largest churches in the US



ARPC growth of US\$1,233 per month 36.0% US\$989 36.0% increase per month US\$790 per month US\$727 US\$732 per month per month

31 Mar 16 30 Jun 16 30 Sep 16 31 Dec 16 31 Mar 17 30 Jun 17 30 Sep 17 31 Dec 17 31 Mar 18

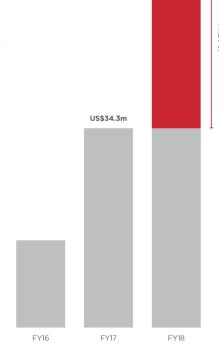


# 104.7% total revenue growth

FY13

FY14

FY15

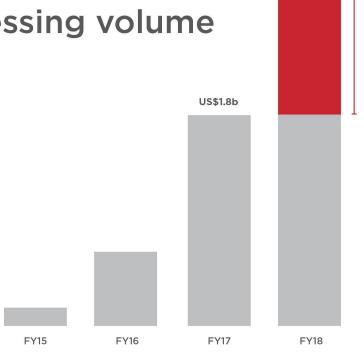


US\$70.2m



## US\$3.0 billion

### Annualised processing volume



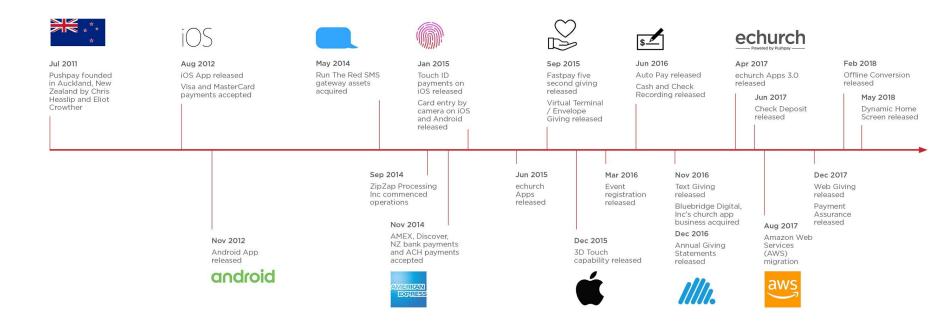
US\$3.0b





Pushpay is uniquely positioned to continue to drive social good and succeed in the next chapter of our growth journey.

### Product





## Pushpay team



350 staff across Redmond, WA, USA and Auckland, New Zealand as at 31

March 2018



"People come first" - Company focus on growing our team's culture and competency

Department	31-Mar-18
Business development	2
General & Administration	33
Product	89
Operations	32
Sales	111
Marketing	27
Customer success	56
Total	350

## Industry recognition

























Fastest growing exporter New Zealand 2017





### Key metric definitions

Annual Revenue Retention Rate – is recurring revenue retained from Customers (for example, in the case of Customers in the faith sector, this is measured by the amount of recurring revenue at the end of the period excluding upsells into the existing Customer base, over the amount of recurring revenue from the end of the previous period).

Annualised Committed Monthly Revenue (ACMR) - is monthly Average Revenue Per Customer (ARPC) multiplied by total Customers and annualised. ACMR is a key metric to track how a SaaS business is acquiring revenue.

Annualised Processing Volume – is the annualised four week average payment transaction volume through the Pushpay payment platform.

Average Revenue Per Customer (ARPC) – is the combination of monthly Subscription Fees and Volume Fees divided by total Customers. Subscription Fees are based on the customer product holding which can vary based on the size of the Customer and Volume Fees are based on payment transaction volume. For Customers who use Pushpay's payment solution, Volume Fees are recognised on a gross basis and associated costs payable to issuing banks, processing partners and the card brands, such as Visa and MasterCard, are classified as expenses. The in-month average Volume Fee per Customer is used for the Volume Fee component of ARPC.

**Customer** – is an entity that utilises one or more Pushpay products. Pushpay reports Customers that have entered into an agreement and completed the paperwork necessary to set up their service. Pushpay views Customers with 0-199 average weekly attendees as small, 200-1,099 average weekly attendees as medium and 1,100 or more average weekly attendees as large.

Customer Acquisition Cost (CAC) - is sales, marketing and implementation costs divided by the number of new Customers added over a certain period of time.

Lifetime Value (LTV) – is the gross margin expected from a Customer over the lifetime of that Customer. This is calculated by taking the ARPC multiplied by the gross profit percentage, multiplied by the average Customer lifetime is 1 divided by churn, being one minus the Annual Revenue Retention Rate). A 97.5% Annual Revenue Retention Rate is used for the purposes of the calculation. Total LTV is calculated as LTV multiplied by total Customers.

Months to Recover CAC - CAC months or months of ARPC to recover CAC is the number of months of revenue required to recover the cost of acquiring each new Customer.

Staff Headcount - is total employees at a specific point in time.

Subscription Fees – is recurring fees based on Customer product holding, which can vary based on the size of the Customer (in the case of the faith sector, size is based on average weekly attendance).

Volume Fees - is variable fee income generated from payment transaction volume (in the case of the faith sector, this is usually a percentage of total donations).



## Relevant workings and sources

Churches TAM Growing from 2016 to 2021: US\$122.94 billion was given to religious organisations in the US in 2016. Using that figure, and assuming digital giving of 30%, Pushpay assesses the potential digital payment revenue opportunity in the US faith sector (i.e. in terms of subscription and transaction fees which could be earned from digital payments) to be US\$1.7 billion. If total religious giving in the US was to grow by 3.13% per annum and if total giving through digital payments was to increase by 6% per annum, the potential digital payment revenue opportunity in the US faith sector grows to US\$2.8 billion in 2021. Pushpay has calculated these revenue opportunity figures on an assumption that there are over 340,000 churches in the US faith sector (including Catholic Churches, Mormon Churches and Orthodox Churches) and on the basis of assumed church sizes (which Pushpay has estimated on the basis of demographic data). The TAM has been calculated on the basis of Pushpay's current subscription and transaction fee pricing.

### Sources:

- Giving USA (2017). The Annual Report on Philanthropy for the year 2016
- Hartford Institute (2010). Religious Congregations Membership Study and other demographic data





### Condensed Income Statement

		Year ended 31		
	March 2018	March 2017	Movement	Change
	US\$000	US\$000	US\$000	
Total revenue	70,190	34,271	35,919	105%
Total expenses	(92,854)	(59,279)	(33,575)	57%
Net loss before tax	(22,664)	(25,008)	2,344	-9%
Total comprehensive loss for the year	(23,397)	(25,216)	1,819	-7%



## Business results and gross profit

	Year ended 31 March 2018 US\$000	Year ended 31 March 2017 US\$000	Movement US\$000	Change
Subscription revenue	19,749	10,789	8,960	83%
Processing revenue	47,948	23,167	24,781	107%
Total operating revenue	67,697	33,956	33,741	99%
Third party direct costs	30,232	14,869	15,363	103%
Gross profit	37,465	19,087	18,378	96%
Percentage of operating revenue	55%	56%		<b>-</b> 1pp



### Operating expenses (ex third party direct)

	Year ended 31 March 2018 US\$000	Year ended 31 March 2017 US\$000	Movement US\$000	Change
Product design and development	(15,200)	(8,604)	(6,596)	77%
Sales and marketing	(29,056)	(22,024)	(7,032)	32%
Customer success	(6,237)	(4,123)	(2,114)	51%
General and administration	(12,137)	(9,598)	(2,539)	26%
Total operating expenses	(62,630)	(44,349)	(18,281)	41%
Percentage of operating revenue	93%	131%		38pp



### Condensed Statement of Cash Flows

	Year ended 31 March 2018	Year ended 31 March 2017	Movement	Change
	US\$000	US\$000	US\$000	
Receipts from customers	38,781	20,572	18,209	89%
Other operating activities	(55,917)	(39,166)	(16,751)	43%
Net cash flows from operating activities	(17,136)	(18,594)	1,458	-8%
Net cash flows from investing activities	(2,532)	(5,577)	3,045	-55%
Net cash flows from financing activities	24,599	29,510	(4,911)	-17%
Net increase in cash and cash equivalents	4,931	5,339	(408)	-8%
Cash & cash equivalents at end of the year	17,886	13,406	4,480	33%



# Condensed Statement of Financial Position

	As at 31 March 2018 US\$000	As at 31 March 2017 US\$000	Movement US\$000	Change
Cash and cash equivalents	17,886	13,406	4,480	33%
Other assets	16,754	16,696	58	0%
Unearned revenue	(6,946)	(5,621)	(1,325)	24%
Other current liabilities	(6,006)	(5,676)	(330)	6%
Net assets/total equity	21,688	18,805	2,883	15%

